Declaration of Michael Cheyne

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6 7	POLLUTION CONTRO	I HEARINGS	RUVBD
8	FOR THE STATE C		
° 9	Airport Communities Coalition,		
9 10	Appellant,	No. PCHB	01-133
10	v.	DECLARA	ATION OF MICHAEL CHEYNE
11	Department of Ecology and The Port of Seattle,		
12	Respondents.		
14			
15	MICHAEL CHEYNE declares as follow:		
16	1. I am over the age of eighteen, have p	personal knowl	edge of the facts stated in this
17	declaration and would be competent to testify to the	em if necessary	<i>.</i> .
18	2. I am the project manager for the Por	t of Seattle thir	d runway construction projects at
19	Seattle-Tacoma International Airport ("Sea-Tac").	My responsibi	ilities include overall program
20	management for administration, planning, design a	nd construction	of the Sea-Tac third runway. The
21	third runway project is one of the major component	ts of the Port of	Seattle's Mater Plan Update
22	("MPU"). I have held my current position since M	ay 1997.	
23	3. I have considerable experience in the	e project manaş	gement area. In addition to my
24	twelve years at the Port of Seattle, I have over twel	ve years of adm	ninistrative and project
25	management experience in the public and private se	ectors including	g responsibilities as the Port
26			
	DECLARATION OF MICHAEL CHEYNE - 1	Fost	FER PEPPER & SHEFELMAN PLLC 1111 Third Avenue, Suite 3400 Seattle, Washington 98101-3299
			206-447-4400

Administrator for the Port of Friday Harbor and the Port of Edmonds. I have completed formal training in project management through the CH2M Hill Project Delivery System and through the Project Management Institute and have a Masters and Bachelors of Science degree from Western Illinois University.

4. One of my principal responsibilities is to establish and implement the construction schedule for the Third Runway Project. These improvements are very complex and require an intricate series of inter-related steps. A copy of our construction schedule is attached as Exhibit A.

5. In the event that a stay is issued in this case and the Port is unable to undertake operations requiring discharge of fill material into water of the United States, activity on the Master Plan Update improvements would be limited to property acquisition, stockpiling of fill material, airfield improvements, and development of wetland mitigation sites.

6. A delay in this schedule would have immediate, long-lasting and irreparable consequences. A few examples of the effects of the imposition of a stay are outlined below.

7. A delay in the project schedule would prevent the Port from awarding a bid alternate to the existing embankment contract, since the bid alternate contract cannot be awarded until the Port receives a permit to place fill material in waters of the United States.

8. The inability to advertise contracts that require a permit to place fill material in the waters of the United States would affect two major MPU projects: (1) the Phase 5 embankment project, and; (2) the relocation of South 154th Street. Both of these projects need to be advertised and contracts awarded in order to maintain the current schedule. In the event that the Port could not advertise and award those contracts, the consequences would be a one-year delay in the project.

9. There are very significant financial consequences to any delay in the construction schedule resulting from increased construction costs. Each day of delay will cost the Port up to \$49,000 per day or over \$17,000,000 for every year of delay (assuming the balance of the project cost: \$493 million dollar project, inflated annually by 3.5%).

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DECLARATION OF MICHAEL CHEYNE - 2

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10. Another significant cost of a stay is that the Port would precluded from completing construction of the third runway by 2006. Any stay would disrupt the construction schedule and delay ultimate operation of the third runway for at least one year and possibly longer.

11. Contrary to the assertions made by the ACC and in declarations submitted in connection with the ACC's motion for stay (the Azous declaration in particular) the current construction schedule does not call for the Port to fill significant portions of wetlands immediately upon the issuance of a §404 permit by the U.S. Army Corps of Engineers. To the contrary, upon receipt of authorization by the Corps to discharge fill material into the waters of the United States, the Port would fill only 2.8 acres of wetlands. These wetlands would be filled for logistical reasons, i.e., in order to enable access roads to be completed so that other portions of the MPU project and continued work on the embankment could take place. Attached to this declaration as Exhibit B is a map showing the location of the initial fill that would take place, along with the other wetlands that would not be filled until the specific MPU construction schedule called for it.

12. With respect to the remaining 15.4 acres of wetlands scheduled for fill in conjunction with the MPU improvements, the only work that would be undertaken in those wetlands prior to March 1, 2002 would be temporary erosion and sediment control. While those wetlands would ultimately be filled in conjunction with the completion of the MPU improvements, the actual fill of those wetlands would not take place until months (and in some instances years) after the issuance of a §404 permit by the Corps of Engineers.

I declare under penalty of perjury under the laws of the State of Washington that the foregoing is true and correct.

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Executed at Seattle Washington, this $\cancel{200}$ day of September, 2001.

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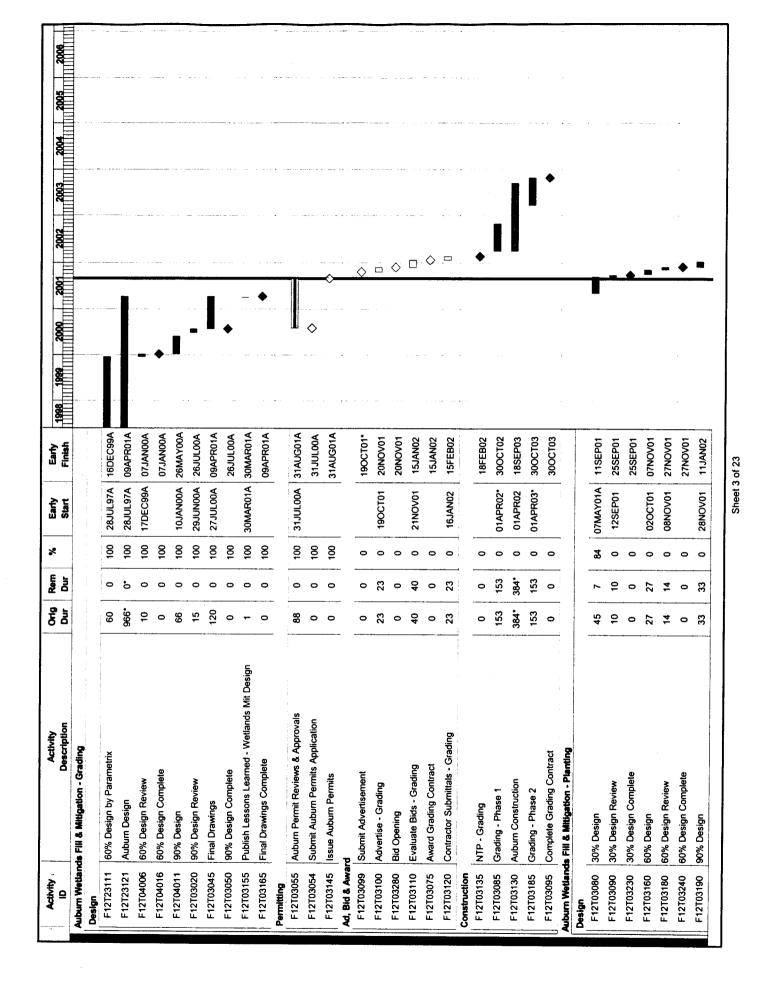
DECLARATION OF MICHAEL CHEYNE - 3

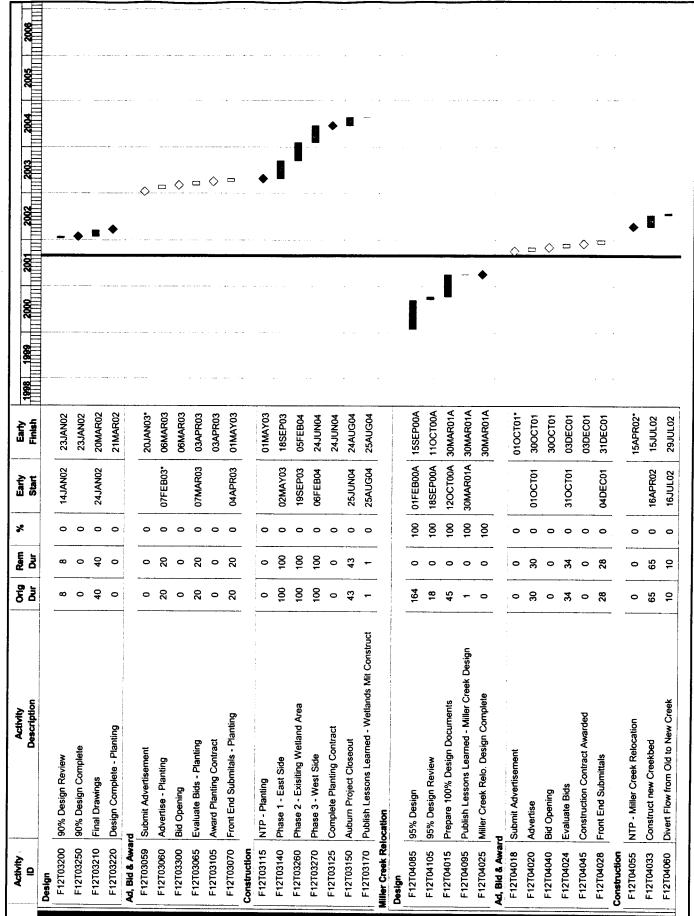
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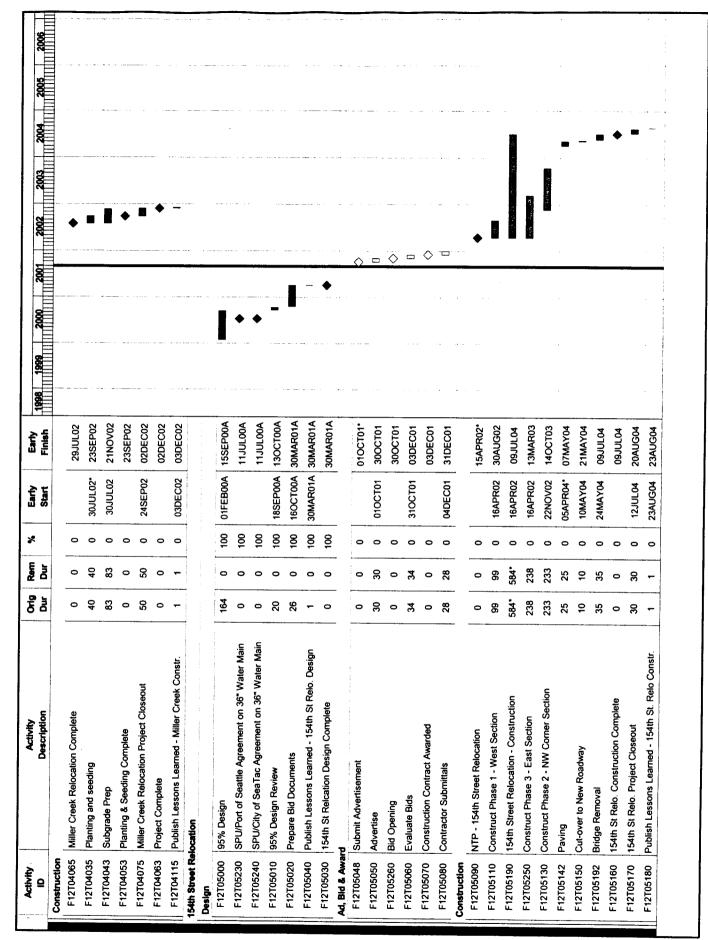
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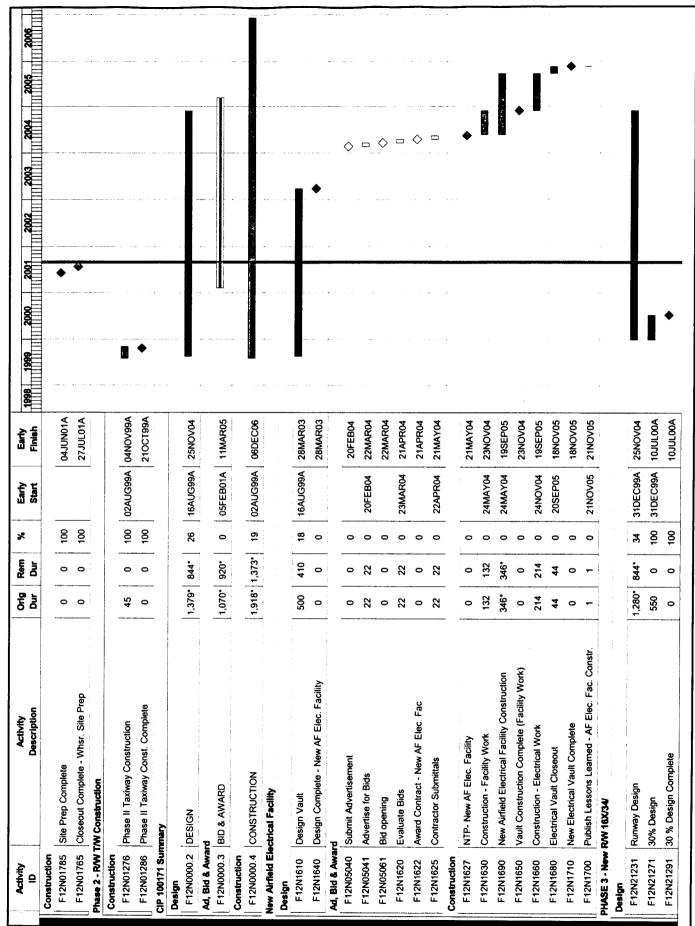


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	Chaet 7 of 93	F12N01745	Construction Closeout	46	0			27JUL01A	



Sheet 8 of 23

					•		1999 2000 2001
9	Description	ş	ž		Start	Finish	
Design	_	-	-	-	-		
F12N21311	30% Design Review	25	0	10	11JUL00A	15AUG00A	
F12N21321	60% Design	600	390	35	16AUG00A	28FEB03	
F12N21331	60% Design Complete	0	0	0		28FEB03	•
F12N21341	60% Design Review	25	25	0	03MAR03	04APR03	
F12N21351	90% Design	320	320	0	07APR03	25JUN04	
F12N21361	90% Design Complete	0	0	0		25JUN04	•
F12N21371	90% Design Review	25	25	0	28JUN04	30JUL04	
F12N21381	100% Design & Final Documents	28	8	0	02AUG04	25NOV04	
F12N21241	R/W Design Complete	0	0	0		25NOV04	· · · · · · · · · · · · · · · · · · ·
F12N21281		-	-	0	26NOV04	26NOV04	
Ad, Bid & Award	ard	-	-	-			
F12N01160	Submit Advertisement	0	0	0		26NOV04	
F12N01161	Advertise	22	22	0	26NOV04	27DEC04	
F12N01181	Bid opening	0	0	0		27DEC04	
F12N01180	Evaluate Bids	52	22	0	11JAN05	09FEB05	
F12N21251	New RVW Const. Contract Awarded	0	0	0		09FEB05	•
F12N01190	Contractor Submittals	22	22	0	10FEB05	11MAR05	
Construction		-	-	-	-	_	
F12N01200	NTP - New R/W	0	0	0		11MAR05	
F12N01210	Runway 16X/34X - Construction	425*	425*	0	14MAR05	270CT06	
F12N14006	Runway Construction	165	165	0	14MAR05*	280CT05	
F12N14111	Runway Construction	165	165	0	13MAR06*	270CT06	
F12N04046	Commission Runway 16X / 34X	10	10	0	23NOV06	06DEC06	
F12N21261	R/W Construction Complete	0	0	0	•	06DEC06	-
F12N21301	Publish Lessons Learned - New R/W 16X/34X Constr	-	-	0	07DEC06	07DEC06	
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Construction	_		_	!			-
F12U1000.4	F12U1000.4 CONSTRUCTION	1,670*	1,345*	6	05JUN00A 27OCT06	27OCT06	
Golf Course W	Goff Course Wetlands Mitigation			-			
Design F12U07011	Design Golf Course Wetlands Mitigation	120	120	c	16OCT01	01APR02	
		20	20	0	02APR02	29APR02	-
F12U07030	Design and Review Complete	0	0	0		29APR02	•
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ID ID Construction Goif Course Weti F12U07130 F12U07130 Mitigation Complet Project Closeout F12U07120 F12U07120 Project Closeout Project Complete Mither Creek Enhancement Design Miller Cree F12U06021 Miller Creek Enhancement Design Complete F12U06021 Design Complete F12U06020 Pont Review Enha F12U06051 Publish Lessons I F12U06100 Advertiser F12U06100 Advertiser F12U06100 Advertiser F12U06130 Evaluate Bids F12U06130 Evaluate Bids	Description Golf Course Wetlands Mitigation Mitigation Complete Project Clossout - Golf Course Wetlands Mit. Pancement Design Miller Creek Enhancements Design Complete - Miller Creek Enhancements Port Review Enhancement Project Publish Lessons Learned - Miller Creek Design d Submit Advertisement	Dur 0 2 0 3 0 4 0 0 4 0 0 2 0 0 4 0 0 2 0 0 2 0 0 0 0	Dur 0 4 0 90		Start Finish 30APR02 02SEP02	
Construction F12U07110 Golf Courtigation F12U07120 Project C F12U07120 Project C F12U07120 Project C Miller Creek Enhancemen Design M F12U06021 Design C F12U06021 Design C F12U06051 Publish L Ad, Bid & Award F12U06098 F12U06120 Bid Open F12U06120 Bid Open F12U06130 Bid Open F12U06130 Bid Open F12U06130 Evaluate	urse Wetlands Mitigation an Complete Clossout - Golf Course Wetlands Mit. Complete Miller Creek Enhancements Complete - Miller Creek Enhancements <i>riew</i> Enhancement Project Lessons Learned - Miller Creek Design	0 2 0 2 0 4 0 0 2 0 0 4 0 0 2 0 0 0 0 0	06 0 0 0 0			
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F12U07100 Project C F12U07120 Project C Miller Creek Enhancemen Design M Design Project C Project C Miller Creek Enhancemen Design Project C F12U06021 Design C F12U06051 Publish L Ad, Bid & Award Advertise F12U06100 Bid Open F12U06120 Bid Open F12U06130 Evaluate	Closeout - Golf Course Wetlands Mit. Complete Int Miller Creek Enhancements Complete - Miller Creek Enhancements Jew Enhancement Project Lessons Learned - Miller Creek Design Advertisement	0 4 0 120 0 5 0 5 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 40	0	02SEP02	53
F12U07120 Project C Miller Creek Enhancemen Design F12U06021 Design M F12U06021 Design C F12U06021 Publish L Ad, Bid & Award Submit A F12U06098 Submit A F12U06100 Bid Open F12U06100 Bid Open F12U06100 Bid Open F12U06130 Evaluate	Complete Int Willer Creek Enhancements Complete - Miller Creek Enhancements //ew Enhancement Project Lessons Learned - Miller Creek Design Advertisement	0 22 0 4 6 0 0 22 0 22 0 0	0	0 035	03SEP02 28OCT02	02
Miller Creek Enhancemen Design F12U06011 Design C F12U06021 Design C F12U06021 Poublish L Ad, Bid & Award Submit A F12U06098 Submit A F12U06100 Advertise F12U06100 Bid Open F12U06130 Bid Open F12U06130 Bid Open F12U06130 Evaluate	nt Miller Creek Enhancements Complete - Miller Creek Enhancements <i>riew</i> Enhancement Project Lessons Learned - Miller Creek Design Advertisement	0 52 0 4 6 0 22 0 50 4 0 50 0 50 0 50 0 50 0 50 0 50 0 50 0		0	280CT02	22
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F12U06011 Design M F12U06021 Design C F12U06020 Port Revi F12U06051 Publish L Ad, Bid & Award Submit A F12U06098 Submit A F12U06100 Advertise F12U06100 Bid Open F12U06130 Bid Open F12U06130 Evaluate	Miller Creek Enhancements Complete - Miller Creek Enhancements /iew Enhancement Project Lessons Learned - Miller Creek Design Advertisement	120 40 22 22 0 22 0 22 0				
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F12U06051 Publish L Ad, Bid & Award Ad, Bid & Award F12U06098 Submit A F12U06100 Advertise F12U06120 Bid Open F12U06130 Evaluate	Lessons Learned - Miller Creek Design Advertisement	- 0 53 0 -	40	0 18.	18JUN02 12AUG02	02
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	Advertisement	0 23 0 23 0	-	-	_	
		0 23 0 23	0	0	13AUG02	···· -
	0	0 22 0	22	0 134	13AUG02 11SEP02	
	ning	0 53	0	0	11SEP02	8
-	e Bids	0	22	0 125	12SEP02 110CT02	
F12U06150 Award Co	Award Contract - Miller Creek Enhancements	_	0	0	110CT02	
F12U06140 Front End	Front End Submittals	22	22	0 140	14OCT02 12NOV02	
Construction				-	_	
F12U06180 NTP - Mill	NTP - Miller Ck. Enhancements	0	0	0	12NOV02	23
F12U06160 Construct	Construct Enhancements	240	240	0 13N	13NOV02 14OCT03	33
F12U06200 Constuction	Constuction Complete	0	0	0	14OCT03	• •
F12U06170 Project Closeout	Closeout	99	99	0 15C	150CT03 14JAN04	
F12U06190 Project Co	Project Complete - Milter Creek Enhancements	0	0		14JAN04	•
F12U06210 Publish Le	Publish Lessons Learned - Miller Creek Constr.	-	-	0 15J	15JAN04 15JAN04	
Borrow Site 3A & 4 (SeaTac)			-		_	· · · · · · · · · · · · · · · · · · ·
		-	-	. 7		-
F12U1000.1 PERMITTING	TING	581*	65*	62 10SI	10SEP99A 30NOV01	
Fre-Design/Planning F12U03042 Pre-Design	gn	99	43	35 01AI	01411G014 310CT01	
Design				_		
F12U13016 Final Design	sign	55	55	0 03D	03DEC01 15FEB02	
F12U13026 Design Cc	Design Complete - Borrow Sites	0	0	0	15FEB02	•
F12U13036 Publish Le	Publish Lessons Learned-Borrow Site 3A&4 Design	-	-	0 18F	18FEB02 18FEB02	
Permitting F12U13046 Permit Preparation	eparation	314		100 105	1055P994 03558014	
F12U23113 NPDES - I	NPDES - Borrow Sites 3 & 4	563				
F12U03048 DNR Prea	DNR Preapplication Meeting	-	-	100 26FE	26FEB01A 26FEB01A	
F12U23122 DNR Perm	DNR Permit Application and Review.	138	4	97 27FE	27FEB01A 06SEP01	

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Activity	Activity Description	or o	Pen Men	*	Earty Start	Early Finish	1996 1996 2000 2001 2003 2004 2005 2006
Permitting							
F12U23141	Sea-Tac Landuse/ILA Grading	138	4	97	27FEB01A	06SEP01	
F12U02236	DNR Permit issued	0	0	0		30NOV01	~
Ad, Bid & Award	p ı	_	_	_	_		
F12U13150	Submit Advertisement	•	0	0		18FEB02	\$
F12U13151	Advertise	34	न्न	0	18FEB02	04APR02	
F12U13171	Bid Opening	0	0	0		04APR02	
F12U13156	Evaluate Bids	22	52	0	05APR02	06MAY02	
F12U13276	Award Contract - Borrow Sites	0	0	0		06MAY02	•
Construction		_	_	_	_		
F12U13206	Contractor Submittals	22	2	•	07MAY02	05JUN02	
F12U13286	NTP - Borrow Sites	0	0	0		05JUN02	•
F12U13216	Borrow Site Const. (02)	121	121	0	06JUN02	21NOV02	
F12U13246	Continious TESC	1,056	1,056	0	06JUN02	22JUN06	
F12U13256	Reclamation & Monitoring	3 68	968	0	06JUN02	20FEB06	
F12U13226	Borrow Site Const. (03)	121	121	0	01MAY03*	16OCT03	
F12U13316	Borrow Site 3 & 4 - Construction	383*	383*	0	01MAY03	180CT04	
F12U13236	Borrow Site Const. (04)	121	121	0	03MAY04*	180CT04	
F12U13296	Construction Complete - Borrow Site Construction	0	0	0		180CT04	
F12U13266	Borrow Site Project Complete	0	0	0		22JUN06	
F12U13366	Publish Lessons Learned-Borrow Site 3A&4 Constr.	-	-	0	23JUN06	23JUN06	
Phase 2 - 1999 Embankment	Embankment	1				100 M 10 100 M 10 10	
Construction						· · · ·	
F12U13386	PCS - TESC Pond Maintenance (SMWKS)	131	0	8	01NOV99A 05MAY00A	05MAY00A	
EMBANKMENT	EMBANKMENT CONSTRUCTION						
Construction	_					Vaniman's state of the state of the state	
F12U20000	1997 Embankment Fill		0	6	14APR97A	19DEC97A	
F12U13500	Fill Material Stockpile	474*	•	9	06APR98A	31DEC99A	
F12U20010	1998 Embankment Fill	-	0	100	13APR98A	21DEC98A	
F12U20020	1999 Embankment Fill	-	0	100	16APR99A	23DEC99A	
Phase 3 - 2000	Phase 3 - 2000 Embankment Fill	_ ,	-	-	-		
Design							
F12U13196	Design	6	0	100	30JUL99A 03MAR00A	03MAR00A	
F12U13306	2000 Embankment Design Complete	0	0	9		03MAR00A	•
Ad, Bid & Award	p _		-	-	_		
F12U13162	Advertise Contract	22	0	10	06MAR00A 04APR00A	04APR00A	
F12U13160	Submit Advertisement	0	0	10		06MAR00A	\$
F12U13164	Open Bids	0	0	100		04APR00A	\$
F12U13170	Evaluate Bids & Award	22	0	100	05APR00A	04MAY00A	a n
						00,-	

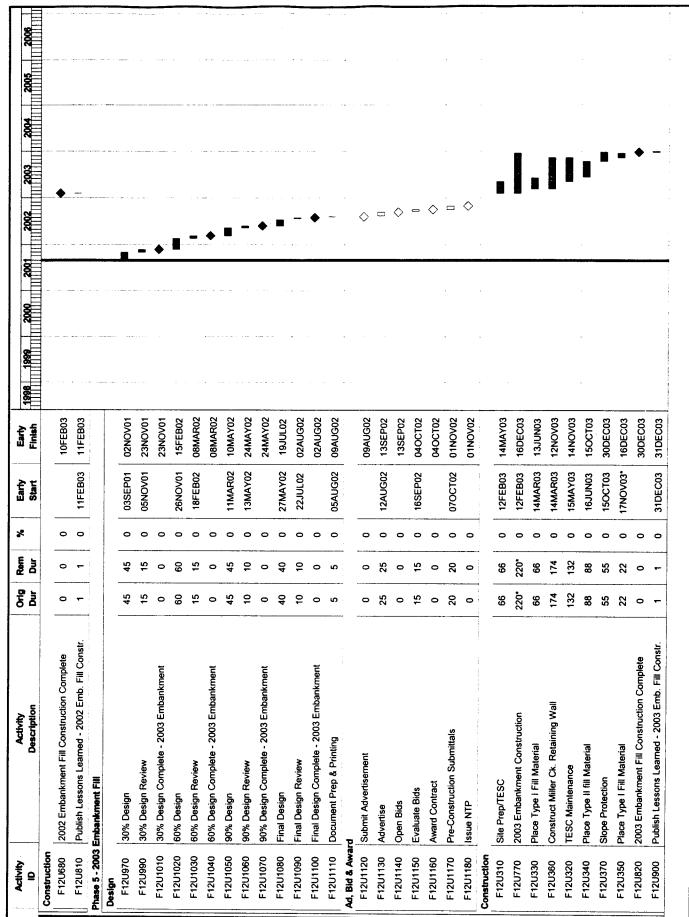
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OD Emb. Fill 0 10 100 1	Activity ID	Activity Description	훌훌	Rem Dur	*	Early Start	Early Finish	1998 1999 2000 2001 2002 2003 2004	2005 2006
Interactive 200 100 36.M.YOOA 36.M.YOO	Ad, Bid & Awa		-						
milles 22 0 100 65MAYOOA 05JUNOOA 05JUNOOA 05JUNOOA MKS) am. TESC Casts (SMWKS) 123* 0* 100 155AYYOOA 255EPOOA 23* 0 100 155MAYOOA 255EPOOA 23* 0 100 155MAYOOA 225UN0OA 221UN0OA 221UN0	F12U13165	Construction Contract Awarded - 2000 Emb. Fill	•	•	<u>6</u>		04MAY00A		
MVKS) 251 07 100 150CTB6A 255FP0A Re Fill Areas 20 0 100 150CTB6A 255FP0A Perimeter Rd. to 12th - 15MWKS) 150 0 100 15MWTOA 255EFP0A Perimeter Rd. to 12th - 15MWKS) 150 0 100 11MWTOA 255EFP0A Perimeter Rd. to 12th - 15MWKS) 120 0 100 13MWTOA 255EFP0A Perimeter Rd. to 12th - 15MWKS) 120 0 100 100 13MWTOA 255EFP0A Material 20 100 100 13MWTOA 255EFP0A 255FEB01A Material 20 100 0 100 05JUWOA 255FEB01A Material 20 100 0 100 100 100 100 S5 0 100 0 100 0 100 100 100 Material 20 100 0 100 0 100 100 100 100 100	F12U13166	Contractor Submittlas	22	0	<u>1</u> 0		05JUN00A	900	
MMKS) 231 0* 100 150CT08A 285EP0AA nen - TESC Casis (SMWKS) 133 0* 100 100 15MAYOOA 255EP0AA Perimeter R4. to 12th - (SMWKS) 133 0* 100 15MAYOOA 255EP0AA Perimeter R4. to 12th - (SMWKS) 120 0 100 15MAYOOA 255EP0AA Amment 0 0 100 15MAYOOA 255EP0AA 251UN00A Amment 0 0 100 15MAYOOA 255EP0AA 255EP0AA Material 20 0 100 151UN00A 154UU00A Material 20 0 100 154UU00A 255EP0AA Material 20 0 100 154UU00A 255EP0AA Material 20 0 100 154UU00A 255EP0AA Material 20 0 100 154UU00A 254EB01A Material 20 0 100 100 100 100	Construction					-			
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r More Fil Material 75 0 100 13NOV00A 28FEB01A int Const. Complete 6 0 100 28FEB01A 31MAY01A int Closeout 66 0 100 01MAR01A 31MAY01A 31MAY01A int Closeout 200 0 100 27DEC93A 25JAN01A 14MAR01A 1- 2001 Emb. Fil 0 100 23JAN01A 14MAR01A 23JAN01A 14MAR01A ment 23 0 100 23JAN01A 14MAR01A 14MAR01A ment 15 0 100 100 23JAN01A 14MAR01A 14MAY01A intert 23 0 100 100 23JAN01A 14MAR01A 14MAY01A 14MAY01A intert 23 0 100 100 100 100 23JAN01A 14MAY01A 15LUN01A 289 0 100 15MAY01A 15LUN01A 285F01 14L 15 20 75 49 22MAY01A 14L 17DEC01 14L 15LUN01A 285F01	F12U00565	Place Type I Fill Material	20	0	1 00		10NOV00A	-	
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Contractor Submittals / PLA 29 0 100 02APR01A 14MAY01A Construction Contract Awarded - 2001 Emb Fill 0 0 100 02APR01A 14MAY01A Construction Contract Awarded - 2001 Emb Fill 0 0 100 100 14MAY01A 2001 - 2004 PCS Embankment Fill Work 1,015* 860° 15 29JAN01A 17DEC04 Site Prep/TESC 5 0 100 11MAY01A 17MAY01A Issue NTP - 2001 Emb Fill 0 0 100 11MAY01A 11MAY01A Issue NTP - 2001 Emb Fill 0 0 100 11MAY01A 11MAY01A Z001 Embankment Construction 209° 130° 38 15MAY01A 11MAY01A Z001 Embankment Construction 209° 130° 38 15MAY01A 15JUN01A Flace Type I Fill Material 30 0 100 15MAY01A 15SEEP01	F12U400	Bid Opening	•	0	<u>8</u>	-	4MAR01A	• •	
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2001 - 2004 PCS Embankment Fill Work 1,015* 860* 15 29JAN01A Site Prep/TESC 5 0 100 11MAY01A Issue NTP - 2001 Embankment Fill 0 0 100 11MAY01A Issue NTP - 2001 Embankment Construction 209* 130* 38 15MAY01A Place Type 1 Fill Material 30 0 100 15MAY01A Place Type I Fill Material 75 20 73 18JUN01A	F12U710	Construction Contract Awarded - 2001 Emb Fill	0	0	<u>6</u>	-	IOMAY01A	•	•
2001 - 2004 PCS Embankment Fill Work 1,015* 860' 15 29JAN01A Site Prep/TESC 5 0 100 11MAY01A Issue NTP - 2001 Emb Fill 0 0 100 11MAY01A Issue NTP - 2001 Embankment Construction 209* 130* 38 15MAY01A 2001 Embankment Construction 209* 130* 38 15MAY01A Place Type 1 Fill Material 30 0 100 15MAY01A FESC Maintenance 150 76 49 22MAY01A	Construction		-	_	_	_		· · · · · · · · · · · · · · · · · · ·	
Site Prep/TESC 5 0 100 11MAY01A Issue NTP - 2001 Emb Fill 0 0 100 11MAY01A Issue NTP - 2001 Emb Fill 0 0 100 11MAY01A 2001 Embankment Construction 209' 130' 38 15MAY01A Place Type 1 Fill Material 30 0 100 15MAY01A TESC Maintenance 150 76 49 22MAY01A Place Type I fill Material 75 20 73 18JUN01A	F12U650	2001 - 2004 PCS Embankment Fill Work	1,015	860*	15		17DEC04		
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2001 Embankment Construction 209* 130* 38 15MAY01A Place Type 1 Fill Material 30 0 100 15MAY01A TESC Maintenance 150 76 49 22MAY01A Place Type I fill Material 75 20 73 15UN01A	F12U720	Issue NTP - 2001 Emb Fill	0	0	<u>6</u>	-	11MAY01A	•	-
Place Type 1 Fill Material 30 0 100 15MAY01A TESC Maintenance 150 76 49 22MAY01A Place Type II fill Material 75 20 73 18UN01A	F12U200	2001 Embankment Construction	209*	130.	38		01MAR02		
TESC Maintenance 150 76 49 22MAY01A Place Type II fill Material 75 20 73 18JUN01A	F12U800	Place Type 1 Fill Material	30	•	<u>6</u>		15JUN01A	••	
Place Type II fill Material 75 20 73 18JUN01A	F12U120	TESC Maintenance	150	76	49		17DEC01		
	F12U140	Place Type II fill Material	75	20	73		28SEP01		

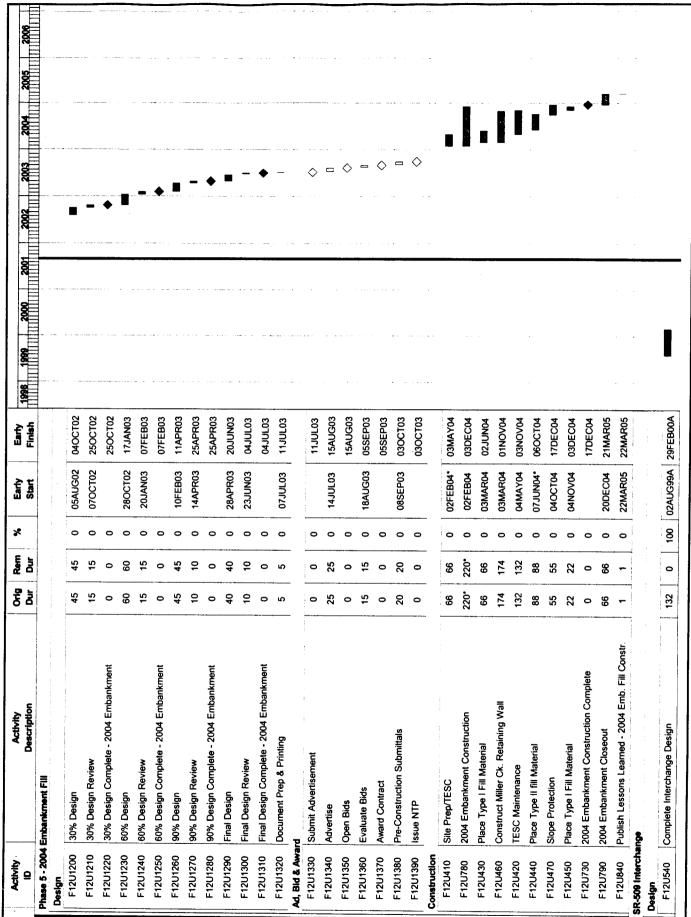
Sheet 12 of 23

Activity	Activity	orio	Rem	*	Eartv	Eartv	
9	Δ	, P	Dur	2	Start	Finish	1998 1999 2000 2001 2002 2003 2004 2005 2006
Construction							
F12U150	Place Type I Fill Material	100	100	0	010CT01	15FEB02	
F12U170	Slope Protection	55	55	0	17DEC01	01MAR02	
F12U530	2001 Embankment Constr. Complete	0	0	0		01MAR02	
F12U590	Publish Lessons Learned - 2001 Emb. Fill Constr.	-	-	0	04MAR02	04MAR02	
Phase 5 - 2001	Phase 5 - 2002 Embankment Fill				1. A 100 Manual and and an and an and a second s	A COLORED OF CONTRACTOR OF CONTRACTOR	
Design		-			:		
F12U500	60% Design	105	0	100	22JAN01A	11MAY01A	
F12U560	2002 - 2004 Embankment Design	205*	45*	78	22JAN01A	02NOV01	
F12U505	Complete 60% Design	0	0	100		11MAY01A	
F12U510	90% Design	98	0	100	14MAY01A	31AUG01A	
F12U515	60% Design Review	10	0	100	14MAY01A	08JUN01A	
F12U520	Complete 90% Design	0	0	100		31AUG01A	
F12U525	100% Design	63	63	0	01SEP01	02NOV01	
F12U700	90% Design Review	10	9	0	01SEP01	10SEP01	
F12U535	Contract Strategy Decision	0	0	0		10SEP01	
F12U705	Complete 100% Design	0	0	0		02NOV01	
F12U545	Final Design Review	10	9	0	03NOV01	12NOV01	
F12U1000	Document Preparation & Printing	19	19	0	13NOV01	01DEC01	
Ad, Bid & Award	ard		-		_		
F12U905	Pre-Advertisement Notice	-	-	0	03NOV01	03NOV01	
F12U910	Submit Advertisement	0	0	0		01DEC01	
F12U915	Advertise	42	42	0	02DEC01	12JAN02	
F12U920	Bid Opening	0	0	0		12JAN02	
F12U925	Evaluate Bids	28	28	0	13JAN02	09FEB02	
F12U930	Contract Awarded	0	0	0		09FEB02	· · · · · · · · · · · · · · · · · · ·
F12U935	Contractor Submittals	44	44	0	10FEB02	25MAR02	
F12U940	issue NTP	0	0	0		25MAR02	♦
Construction				•			· · · · · · · · · · · · · · · · · · ·
F12U210	Site Prep/TESC	99	99	0	26MAR02	25JUN02	
F12U300	2002 Embankment Construction	230*	230*	0	26MAR02	10FEB03	
F12U380	2002 - 2004 Embankment Construction	704*	704*	0	26MAR02	03DEC04	
F12U230	Place Type I Fill Material	99	99	0	25APR02	25JUL02	
F12U260	Construct Miller Ck. Retaining Walt	174	174	0	25APR02	24DEC02	
F12U220	TESC Maintenance	132	132	0	26JUN02	26DEC02	
F12U240	Place Type II fill Material	88	88	0	26JUL02	26NOV02	
F12U270	Slope Protection	55	55	0	26NOV02	10FEB03	
F12U250	Place Type I Fill Material	22	22	0	27DEC02	27JAN03	-

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Marine International Accordance Not	Ē	Control		2	:		i	2001 2002 2003 2004 2005
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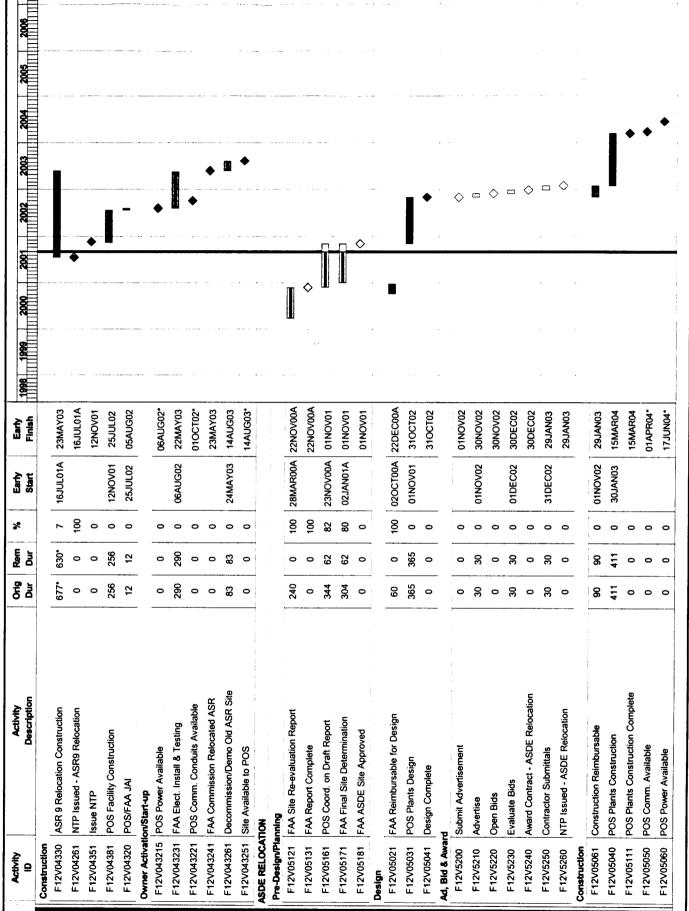
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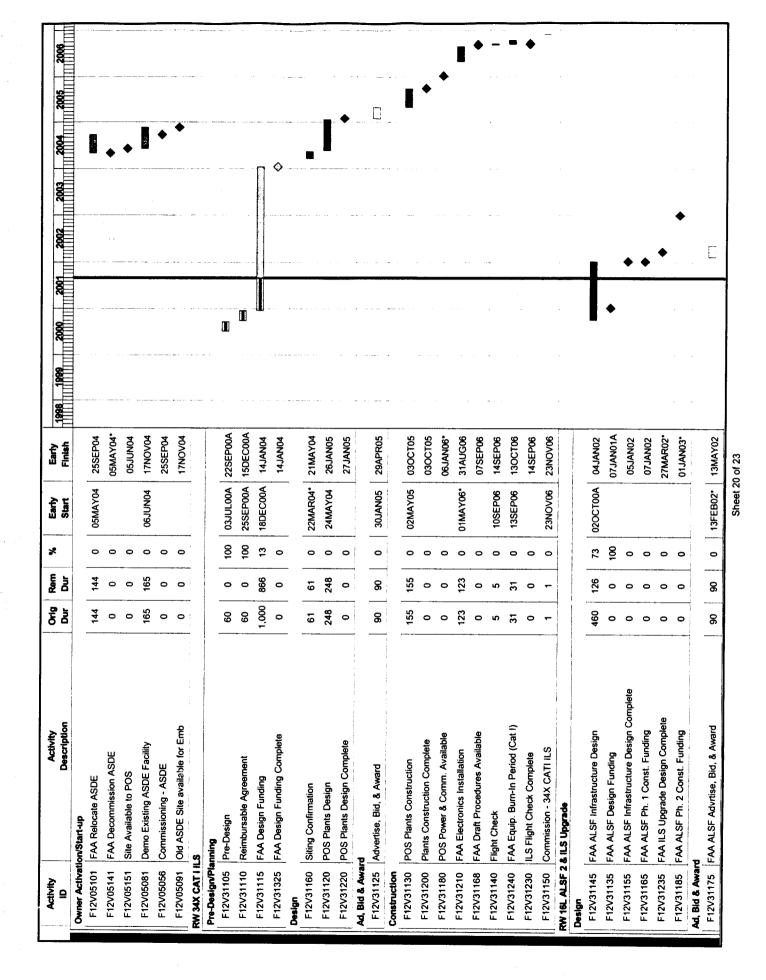
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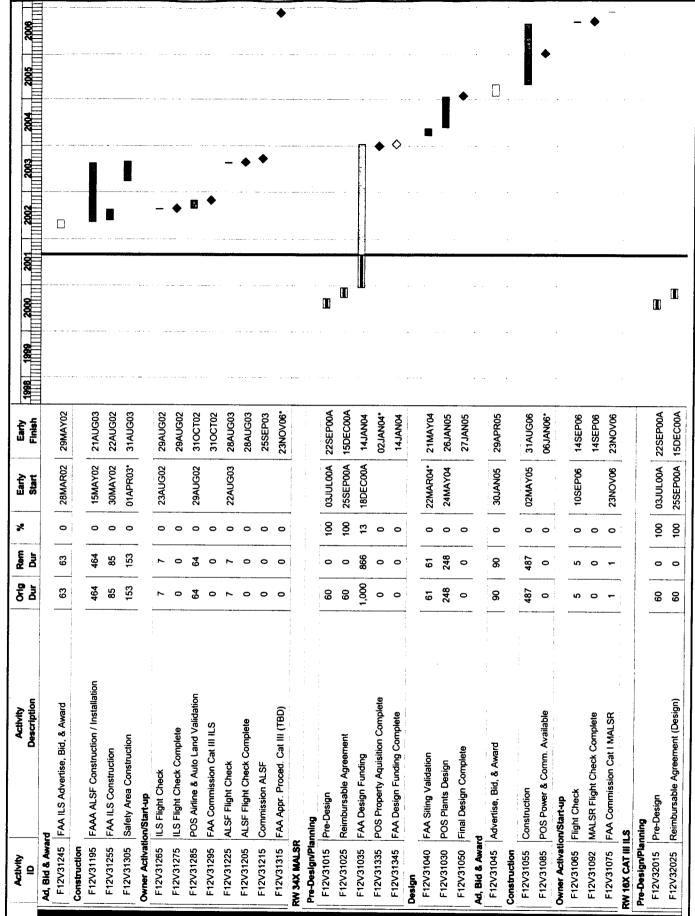
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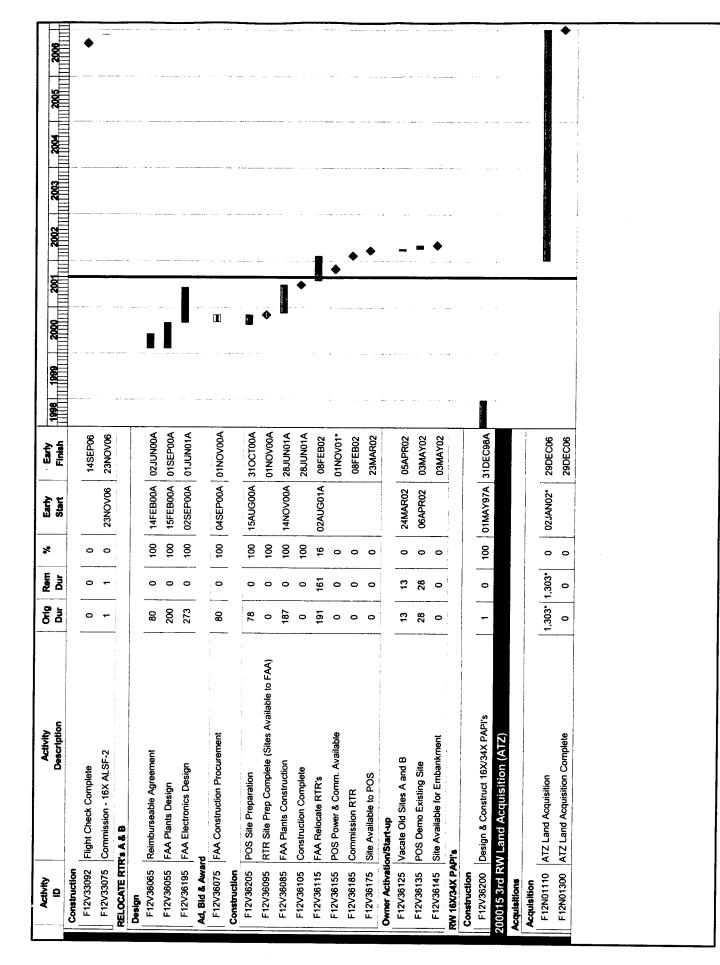
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